



Eu-SPRI Forum

Annual Report 2018

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Eu-SPRI 2018 in a Nutshell: Message from the President

Dear Reader,

The **European Forum for Studies of Policies for Research and Innovation** (Eu-SPRI) Forum, aims to strengthen the vibrant but dispersed, interdisciplinary community of researchers who focus on interdisciplinary dimensions related to policy and governance, in the field of knowledge creation and innovation. Studies of Policies for Research and Innovation (SPRI), has been a growing field of research since the late 1960s; evolving at the encounter of economics, political science, sociology, Science and Technology Studies, STS, business administration, geography and history.

The Eu-SPRI Forum was founded in Paris in June 2010 by 11 organisations. As of 31 December 2017 our Forum had seventeen full members and one associate member. In 2018, we were delighted to welcome a new member organisation - Sozialforschungsstelle Dortmund ZWE der TU-Dortmund. This takes the number of full member organisations to 18 and signifies the continuing attractiveness and relevance of the association.

As in previous years, in 2018 the Eu-SPRI Forum carried out a number of activities to accomplish the network's three key missions: to structure the field of PRI Studies, to nurture the next generation of scholars and experts in our field and to explore new horizons.

Our main **community building event** was the Annual Conference in Paris, France, 6th-8th June 2018 which was organised by Philippe Laredo and his team at IFRIS. Under the theme "Governance and Relevance: Towards a New Generation of Research and Innovation Policies".

In advancing our mission to nurture the **next generation**, we held two **Early Career Researcher Conferences**. The first was organised by Ingenio, in Valencia in May, on the topic of *Science Technology and Innovation: New Challenges and Practices*. The conference was a great success with 55 participating doctoral students and early career researchers. The second conference was organised by ICREAS-CNR in Rome, in September. There were 31 registered participants.

Two **Early Career Research Training Schools** were held in 2018. The first was organised by CIRCLE at Lund University in March 2018. This was a Winter School on the *Geography of Innovation*. There were 22 participants from 20 institutions located in 10 different countries. [Annex 2](#). A Summer School on the *Science System in the 21st Century*, in September 2018, took place in Norway and was hosted by the TIK Centre at the University of Oslo. [Annex 5](#)

As agreed in the General Assembly in 2018 we have launched two new exploratory initiatives. In December 2018 we held an **exploratory workshop** of the topic of *Next Generation Studies of Policies for Research and Innovation: Addressing the Puzzles*. This took place at the University of Twente. The purpose of the workshop was to elicit new views, analytical perspectives and potential policy designs. This workshop was the implementation of one of the new approaches to explore new horizons that was agreed in 2017, to design and test **new**

forms of engagement within Eu-SPRI to identify new topics of relevance to our field and to policy making. [Annex 7](#)

In 2017, first steps were also made to explore new **global co-operation with neighbouring networks to influence global policy agendas**. This initiative was led by Johan Schot, Philippe Laredo and Matthias Weber. The implementation of the initiative was formulated in 2018 and a meeting planned for February 2019 in Utrecht, *Eu-SPRI Inter-network dialogue: towards a transformative agenda for the STI community*.

Our **Early Career Researcher mobility scheme** continues to attract participation. In 2018 we had 7 participants from 7 different member associations, visiting 7 member organisations.

Professor Dr. Jakob Edler continued his term of office as President of Eu-SPRI. The Secretariat was run by the Manchester Institute for Innovation Research (MIOIR) at Manchester University throughout the year. The Secretariat is now managed by Deborah Cox.

We were sad to lose our colleague and friend Dr Puay Tang, who served with so much energy on the Executive Committee and who was actively involved in Eu-SPRI for many years.

On behalf of all Eu-SPRI members I should like to thank all colleagues who have supported the Forum, through taking initiatives, serving on the Executive Committee, organising and supporting events, sending and receiving PhD students and contributing to the exciting academic debate in our field.

Jakob Edler, President

Deborah Cox, Secretariat

Organisation

The Eu-SPRI Forum is a not for profit association (French law) founded in Paris in June 2010 and is funded by the annual contributions of its members.

The Eu-SPRI Forum is governed by the Assembly of its full members meeting once a year and is managed by an Executive Committee. The eighth session of the Forum started on 7th June 2018.

Full members (as of May 2018) are:

1. Université Paris-Est, Institut Francilien Recherche Innovation Société (IFRIS), founding member.
2. Copenhagen Business School (CBS), founding member.
3. University of Twente, Institute of Innovation and Governance Studies (IGS), founding member.
4. Instituto de Gestión de la Innovación y el Conocimiento (INGENIO), Instituto de Políticas y Bienes Públicos (IPP) CSIC, founding member.
5. Institute of research on economic sustainable growth, IRCrES-CNR, founding member.
6. Politecnico di Milano, Dipartimento di Ingegneria Gestionale, founding member.
7. AIT, Austrian Institute of Technology, founding member.
8. CIRCLE, Lund University, Sweden, founding member.
9. Manchester Institute of Innovation Research, AMBS; The University of Manchester, founding member.
10. NIFU, Nordic Institute for Studies in Innovation, Research and Education, Norway (accepted on 27 October 2010), founding member.
11. Fraunhofer Institute for Systems and Innovation Research, ISI, Karlsruhe, Germany, since academic year 2011/2012.
12. VTT, Innovation Systems and Innovation Policy (in collaboration with) Helsinki Institute of Science and Technology Studies, HIST, since academic year 2011/2012.
13. Innovation Studies, Copernicus Institute of Sustainable Development, Universiteit Utrecht, since academic year 2011/2012.
14. TIK, Centre for Technology, Innovation and Culture, University of Oslo, since 2013.
15. SPRU - Science Policy Research Unit (University of Sussex), since 2015.
16. TNO Netherlands Organisation of Applied Scientific Research, Expertise Group Strategy and Policy, since 2016.
17. Autonomous University of Madrid (UAM) and Accenture, re-joined 2017
18. Sozialforschungsstelle Dortmund ZWE der TU-Dortmund, joined 2018

Associate member:

Helsinki Institute of Science and Technology Studies (HIST) in collaboration with VTT, since academic year 2011/2012.

General Assembly

The seventh General Assembly (GA) was held In Paris, France on 5th June 2018.

Executive Committee Members 2018

President From 2016	Jakob Edler	Fraunhofer ISI and Manchester Institute of Innovation Research, AMBS; The University of Manchester, ExCo member from June 2010
Vice President from June 2016	Gaston Heimeriks	Innovation Studies, Copernicus Institute of Sustainable Development, Universiteit Utrecht, ExCo member from June 2014.
Treasurer from June 2010	Philippe Larédo	IFRIS (Paris) and Manchester Institute of Innovation Research, MBS; University of Manchester
	Stephanie Daimer	Fraunhofer ISI, ExCo member from April 2013.
	Puay Tang	SPRU, Science, Policy Research Unit, University of Sussex, ExCo member from June 2018
	Matthias Weber	AIT, Austrian Institute of Technology, ExCo member from June 2016
	Catalina Martinez	Institute of Public Goods and Policies (CSIC-IPP), Spain, ExCo member from June 2017

In June 2018, the GA re-elected Matthias Weber to the Executive Committee (ExCo) and elected Puay Tang.

The Executive Committee held 7 meetings in 2018. These were held at regular intervals in January, March, May, June, September, October and December and were conducted by Skype/telephone, with the exception of the ExCo in June, which was in person.

Eu-SPRI treasurer is Philippe Larédo, IFRIS.

Eu-SPRI Forum Secretariat

The Eu-SPRI Forum Secretariat is managed by **Deborah Cox**, from The University of Manchester.

Communication

Eu-SPRI Forum website

The website was set up and published in May 2011 (<http://www.euspri-forum.eu/>) and it is updated regularly by Manchester who took over the Secretariat in November 2016. In 2019 we are moving to a new web provider and website. This development is currently in process.

Eu-SPRI Forum List servers

Eu-SPRI Forum has 2 list servers:

Eu-SPRI-NEWS for news items of general interest and Eu-SPRI-INFO, a discussion list for Eu-SPRI Forum members only.

Eu-SPRI posters and leaflets can be uploaded from <http://www.euspri-forum.eu/organisation/>

Eu –SPRI Forum Activities

Eu SPRI Forum Calls for proposals

One call for Proposals for Early Career Researcher Conferences (ECC) was launched in July 2018 with a deadline of September 17th 2018.

One Call for Proposals for Early Career Research Training Schools (ECS) was issued in October 2018 with a deadline of 10th December 2018

Eu-SPRI Forum Circulation awards

Selection committee consisted of 2 members: Kate Barker and Catalina Martinez

Three calls were published in 2018 for **PhD circulation awards** with the following submission deadlines: 11 Mar, 11 June and 11 November 2018. See [Annex 1](#) for details of the 8 successful candidates.

PhD circulation experience reports are available to view at http://www.euspri-forum.eu/key_missions/phd_circulation_reports/phd-experience-reports/

Early Career Research Training Schools (ECS) in 2018

As previously agreed we decided to host a series of complementary schools to offer a coherent and coordinated programme.

Two Early Career Research Training Schools were held in 2018.

- Winter School 2018 Winter School on *Geography of Innovation*, University of Lund Sweden ([Annex 1](#))
- Summer School 2018 Summer School on *The Science System in the 21st Century*, Oslo, 17-21 September, 2018 ([Annex 5](#))

Future Schools scheduled:

- Early Career Training School 2019 on the *Research and Innovation Policy and Governance*: University of Twente, in co-operation with FhG ISI and MIOIR. To be held in Manchester.
- Summer School in Rome IRCrES-CNR, July 1-3 2019, *Tools and methods for analyzing complex Science, Technology and Innovation Systems: A gentle introduction to Machine Learning (ML), Network Science (NS) and Text Mining (TM)*.
- CBS Winter School, December 9-13 2019 on the topic of *Problem-oriented innovation policy: key organisational dynamics and issues*.

Eu-SPRI Early Career Researcher Conferences (ECC)

Two early career conferences were held in 2018.

In May 2018 INGENIO (CSIC-UPV) hosted an ECC on the topic of *Science, Technology and Innovation: New challenges and Practices*. The conference was organised by Carmen Corona Sobrino, Elena Denia Navarro, Hannia Karime González Urango, Victoria Pellicer Sifres, Immaculada Aleixos Borrás, Ester Plannell Alexandre, Davide Consoli, Juan José Pérez

Abril and Fracois Perruchas. It ran from 3-5th May 2018, in Valencia, Spain. The full report is available to read in [Annex 3](#).

In September 2018 an ECC on *Public R&D Funding and Evaluation: Methods, Trends and Changes*. The conference was organised by ICRES-CNR, Rome and ran from 26-28 September 2018. The full report is available to read in [Annex 6](#).

An ECC is scheduled by POLIMI for September 24-25th on *The changing Entrepreneurial finance landscape: challenges for policy*. It will be held in Turin, Italy.

Eu-SPRI Forum Annual conferences

8th Annual Conference, Paris – June 6-8, 2018 ([Annex 4](#)) <https://euspri2018.paris/>

9th Annual conference IRCRES CNR, Rome Organisation and Governance for Sustainable Research and Innovation 2019 <https://www.euspri2019.it/>

Annual conference 2020-2022

The table below shows an agreement for the allocation of expression of interests for the next three years. These expressions are not binding for the proposers and for the ExCo until the proposers have formally submitted a full proposal following requests by the ExCo nearer to the time.

Host	Theme	Year
Univ. Utrecht	Institutions and “entrepreneurial state”	2020
Univ. Oslo/TIK & NIFU	Exploring links and tensions between research and innovation policy	2021
SPRU, Brighton	Innovation Policy for Transformative Change	2022

Exploratory Scheme Activities 2018

The setting of the research agenda in the science and innovation policy field is an essential objective of the Eu-SPRI activities. Exploratory initiatives aimed at developing knowledge supporting the anticipation of new SPRI themes, concepts and methods are very important in order to connect different research spaces.

Update on the implementation of the two previously agreed new initiatives.

- New forms of engagement within Eu-SPRI to identify new topics of relevance to our field and to policy making, led by Stephanie Daimer, Gaston Heimeriks and Stefan Kuhlmann. *Exploratory Workshop, Next Generation Studies for Policies on Research and Innovation: Addressing the Puzzles*, Twente, December 2018. [Annex 7](#)
- *Inter-network dialogue: towards a transformative innovation policy agenda* led by Johan Schot, Philippe Laredo and Matthias Weber. The implementation of the initiative was formulated in 2018 and a meeting planned for February 2019 in Utrecht, *Eu-SPRI Inter-network dialogue: towards a transformative agenda for the STI community*.



Eu-SPRI Book series with Edward Elgar

The Edward Elgar Eu-SPRI series aims at promoting forefront research in the field of STI policy. An agreement for Eu-SPRI Book series with Edward Elgar was signed in 2013.

See published books on: <http://www.euspri-forum.eu/eu-spri-book-series/>

Annexes

Annex 1: PhD Circulation

Successful Candidates from Eu-SPRI Forum 22nd call for PhD Circulation, March 2018

Hendrik Berghäuser, home institute – Fraunhofer ISI, supervisor – Prof. Knut Koschatzky, went to Nordic Institute for Studies in Innovation, Research and Education in Oslo (NIFU), host supervisor – Prof. Magnus Galbrandsen, for 3 months. The title of his thesis is: The 'Third Mission' of Public Universities in Germany. The Organizational Anchoring of new Responsibilities.

Adriaan van der Loos, home institute - Copernicus Institute of Sustainable development, Utrecht University, supervisor – Prof. Marko Hekkert, went to UiO, Centre for Technology (TIK) Innovation and Culture, University of Oslo, host supervisor - Jens Hanson, for 3 months. The title of his thesis is: RenewGrowth. Conditions for Growth in Renewable Energy Industries.

Alina Kadyrova, home institute – University of Manchester, supervisor – Prof. Philip Shapira, went to Copernicus, University of Utrecht, host supervisor - Prof. Koen Frenken, for 3 months. The title of her thesis is: Tracking social innovations: regional aspects of emergence, sustainability and implications.

Successful Candidates from Eu-SPRI Forum 23rd call for PhD Circulation, June 2018

Janna Alvedalen, home institute – CIRCLE, Lund University, supervisors – Prof. Åsa Lindholm-Dahlstrand & Prof. Magnus Nilsson, will go to Science Policy Research Unit (SPRU), University of Sussex, host supervisor – Parimal Patel. The title of her thesis is: Network perspective on entrepreneurship: Entrepreneurial system. Networks and Geography.

Successful Candidates from Eu-SPRI Forum 21st call for PhD Circulation November 2018

Artur Santoalha, home institute – University of Oslo - TIK Centre for Technology, Innovation and Culture, supervisor – Prof. Fulvio Castellacci, will go to Utrecht University - Copernicus Institute of Sustainable Development, host supervisor – Prof. Koen Frenken. The title of his thesis is: Smart Specialization: Where do European regions stand?

Pavel Gabriel Corilloclla Terbullino, home institute – SPRU, University of Sussex, supervisor – Prof. Ben Martin, will go to Fraunhofer Institute for Systems and Innovation Research, host supervisors – Dr. Rainer Frietsch and Prof. Torben Schubert. The title of his thesis is: Barriers and the role of international partners in university-industry linkages in Latin America

Sihan Li, home institute – INGENIO (CSIS-UPV), supervisor – Joaquín M Azagra-Caro, will go to Utrecht University, host supervisor – Dr. Jarno Hoekman. The title of her thesis is: Fostering knowledge translation: from scientific research to drug development.

Summary Table: PhD Circulation 2018

22nd Eu-SPRI Forum PhD Circulation call March 2018		
Name of Applicant	Home Institution	Host Institution
Hendrik Berghäuser	Fraunhofer ISI	Nordic Institute for Studies in Innovation, Research and Education in Oslo (NIFU
Adriaan van der Loos	Copernicus Institute of Sustainable Development, Utrecht University	Centre for Technology (TIK) Innovation and Culture, University of Oslo
Alina Kadyrova	MIOIR, The University of Manchester	Copernicus Institute of Sustainable Development, Utrecht University
22nd Eu-SPRI Forum PhD Circulation call June 2018		
Janna Alvedalen	CIRCLE, Lund University	SPRU, University of Sussex, UK
23rd Eu-SPRI Forum PhD Circulation call November 2018		
Artur Santoalha	University of Oslo - TIK Centre for Technology, Innovation and Culture,	Copernicus Institute of Sustainable Development, Utrecht University
Pavel Gabriel Corilloccla Terbullino,	SPRU, University of Sussex, UK	Fraunhofer Institute for Systems and Innovation Research
Sihan Li	INGENIO (CSIS-UPV	Copernicus Institute of Sustainable Development, Utrecht University

Annex 2: Eu-SPRI Winter School on Geography of Innovation, Sweden



Short facts:

Location: CIRCLE/Lund University, Sweden

Date: March 5-9, 2018

Organisers: Markus Grillitsch & Magnus Nilsson, CIRCLE, Lund University

Speakers CIRCLE/LU: Martin Andersson, Charles Edquist, Olof Ejermo, Lea Fünfschilling, Markus Grillitsch, Karl-Johan Lundquist, Magnus Nilsson, Josephine Rekers, Torben Schubert.

Guest Speakers: Sandra Hannig (OECD), Dän Kärreman (Copenhagen Business School), Jonathan Potter (OECD), Richard Shearmur (McGill School of Urban Planning), Markku Sotarauta (School of Management at University of Tampere).

Number of participants: 22 from 20 different institutions and 10 different countries

Number of participants from Eu-SPRI network: 6

Overall satisfaction: 4,74 (on scale 1-5)

Introduction

The European Forum for Studies of Policies for Research and Innovation, Eu-SPRI Forum, holds a series of winter and summer schools targeted at state-of-the-art training for PhD candidates. This series focuses on the study of innovation policy and supporting disciplines. It concentrates on current research and debates on innovation studies and associated fields, with emphasis on policy and pressing societal challenges.

CIRCLE/Lund University hosted the third session of this series on the theme of Geography of Innovation from March 5-9, 2018.

In total, we received 26 applications from which, 22 finally participated in the course. Interestingly, the participants came from a variety of institutions (20) located in 10 different countries. The participants had a highly diverse background in terms of nationality, gender, professional experience, theoretical perspectives on the Geography of Innovation and methodological approaches. This diversity was the basis for fruitful discussions and a great learning atmosphere.

The Content of the Course

Regional competitiveness and regional inequalities are major themes in the policy debate and often presented as two sides of a coin. Knowledge-based activities and innovation drive the economy in core areas, while the periphery lags behind. This dichotomy ignores the variegated nature of innovation and the linkages between places, the core and periphery, the north and the south. The Eu-SPRI Winter School in Lund on Geography of Innovation provided a more nuanced picture. This helped participants to study innovation in different geographical contexts, recognise the linkages between local and global innovation

processes, understand how innovation contributes to structural change and the role of policy at local, national and international levels.

Course objectives

This winter school sought to familiarise participants with state-of-the-art scientific and policy debates about the Geography of Innovation and its associated practices. Through lectures and discussions, the school participants explored theoretical and conceptual underpinnings of the geography of innovation as well as implications for regional innovation and development policy at different levels.

The course enabled participants to:

- Critically examine the framing of innovation in different streams of literature and related to different contextual conditions;
- Recognise to what extent, why and how innovation influences regional competitiveness and inclusive development in different contexts;
- Consider the global embeddedness of local innovation processes;
- Identify place-based characteristics and – against this backdrop - assess and evaluate regional development and innovation policy;
- Discuss the role of innovation in promoting structural change in different types of regions;
- Develop cutting-edge scientific contributions and research proposals

Organisation of the Course

Each day of the conference was dedicated to a specific topic. The first day started with a discussion about the variegated nature of innovation in different geographic contexts. The second day was devoted to the interdependencies between local processes and global innovation networks. The third day pivoted around innovation policy, including an intervention by OECD representatives. The fourth day focused on long-term structural change (or persistency) and the role that innovation plays in this context. The fifth day addressed research skills. The final program is presented in Table 1. Annex 1 provides short information to each session plus a literature list.

Table 1: Final program

	Monday	Tuesday	Wednesday	Thursday	Friday
Theme	Geographies of Innovation	Innovation: Local-Global	Innovation Policy	Structural Change	Research skills
8:30-9:00	Arrival and Registration				
9:00-10:45	Introduction Markus Grillitsch & Magnus Nilsson	Territorial Innovation Models Josephine Rekers	New path development in regions Markus Grillitsch	Geography of Transitions Lea Fünfschilling	Making a Contribution: Constructing Mystery Dan Kärreman

	Monday	Tuesday	Wednesday	Thursday	Friday
10:45-11:00	Coffee Break	Coffee Break	Coffee Break	Coffee Break	Coffee Break
11:00-12:45	Geographies of Innovation Richard Shearmur	Agency and Regional Innovation Systems Markku Sotarauta	Regional Innovation Policy Markus Grillitsch	A Holistic Innovation Policy Model Charles Edquist	Successful Research Applications Markus Grillitsch & Magnus Nilsson
12:45-13:45	Lunch	Lunch	Lunch	Lunch	Lunch
13:45-15:15	Innovation and the City Martin Andersson	Local and global innovation networks & trust Magnus Nilsson	OECD Linking academia and policy practice Sandra Hannig	Long-term structural change in regions Lars-Olof Olander	Closing Discussion Markus Grillitsch & Magnus Nilsson
15:15-15:30	Break	Break	Break	Break	
15:30-17:15	Innovation and the Periphery Richard Shearmur	Migration, heritage and regional persistence of entrepreneurship Olof Ejermo	Models of innovation: Development and policy applications Merle Jacob	Global innovation processes Torben Schubert	
Evening	Welcome drinks	Social activity	Dinner	Free evening	

Evaluation

The students were highly satisfied with the Eu-SPRI Winter School as is evident from the scores shown in Table 2. The scores are on a 1-5 Likert scale (1 – strongly disagree to 5 – strongly agree). Accordingly, the overall satisfaction was 4.74 and highly recommended to PhD researchers, in the field of geography of innovation (4.75). The lowest scores were 4.05 and 4.20 and relate to the relevance of the lectures with the topic of the event and the general quality of the lectures. Given the wide diversity of students, it will be probably nearly impossible to put together a program where each lecture perfectly fits topic of the event for all students.

In addition to the formal evaluation, we conducted a qualitative evaluation with the students, which was highly positive. One aspect that was considered valuable was that the organisers embedded each lecture in the broader context and explicated the links between lectures. The learning environment and atmosphere were praised (score of 4.9 in the formal evaluation) for allowing time for inspiring discussions and cross-fertilisation between the

various participants. In particular, the participants highlighted that they enjoyed the diversity of the group, the possibility to develop networks and accessibility of speakers. As regards topics that could be included in a future program, the participants mentioned social innovation and innovation in a developing country context.

Table 2: Evaluation scores of students

Overall. I was satisfied with the event.	4.74
The scientific quality of the event fulfilled my expectations.	4,35
The lectures were relevant to the overall topic of the event.	4,05
The general quality of the lectures was high.	4,20
The winter school provided me with inspiration and opportunities to learn.	4,65
The overall atmosphere of the course was good.	4,90
The social activities were a valuable addition to the course.	4,60
The course is recommendable to PhDs in the field of geography of innovation.	4.75
I consider what I have learned to be valuable for my future	4,45

Non Eu-SPRI participants: 14, Eu-SPRI member participants: 8

Annex 3: Eu-SPRI Early Career Researcher Conference (ECC): Science, Technology and Innovation: New challenges and practices, Valencia

Organised by INGENIO (CSIC – UPV) Held in Valencia, 3rd – 5th May 2018



Introduction

The Eu-SPRI Early Career Research Conference (ECC) “Science, Innovation and Innovation: New challenges and practices” took place in Valencia (Spain) on the 3rd, 4th and 5th May 2018. Fifty five doctoral students and early career researchers participated in the conference (58% women, 42% men), from 13 different countries (Germany, Belgium, China, Colombia, Denmark, Spain, France, Holland, Italy, Mexico, Norway, United Kingdom, Ecuador) and from 26 Universities and Research Institutes. 24 of the participants belong to Eu-SPRI partner institutions.

Participants had the opportunity to present their work in 20-minutes slots, followed by comments and improvement suggestions from a senior discussant and from the audience.

Additionally, the event provided different social spaces to share common interests and build research networks among the young community of participants.

General Overview of the Event

Academic aspect of the event

Overall, both the organisation and the celebration of the event are considered highly satisfactory from both organisers and participants. Fifty five extended abstracts were received, from a wide range of institutions and countries. After the evaluation of the scientific committee and the registration process, **43 contributions** were selected and grouped into **eleven panels**. The overall quality of the selected contributions was notably high and overall, participants obtained useful feedback and constructive comments before their arrival to the conference and right after their presentations.

The conference was complemented by **two talks by distinguished scholars, three workshops and one scientific editors’ meeting**.

The first day (May 3) Prof. Massimiano Bucchi (Università degli Studi di Trento) opened the conference with a talk on “*Credibility, expertise and the challenges of science communication 2.0*”. After the parallel session 1, 2 and 3, Dr. Inés Cambra Marin (Universitat Oberta de Catalunya) run the workshop “*Responsible Research and Innovation*”. After the workshop, parallel sessions 4 and 5 took place, followed by a welcome cocktail which closed this first day.

The second day (May 4) was opened by Prof. Johan Schot (University of Sussex) with his conference on “*Prospects for Transformative Innovation Policies for a World entering a Second Deep Transition*”. This was followed by parallel sessions 6, 7, 8 and 9 and a second workshop on “*Public dissemination of scientific research*” run by Isabel Mendoza (Universidad de Valencia). The second day ended with a scientific editors meeting where the

following three editors from relevant journals participated: Alejandra Boni (Journal of Human Development and Capabilities), Francesco Rentocchini (European Management Review) and Massimiano Bucchi (Journal of Public Understanding of Science).

The third and final day (May 5) began with parallel sessions 10 and 11 followed by the final workshop on *Disseminating your research: Scientific profiles and tools*, run by Nicolas Robinson Garcia.

Prof. Alejandra Boni, INGENIO's Deputy Director, announced the prize for the best three oral presentations and closed the event.

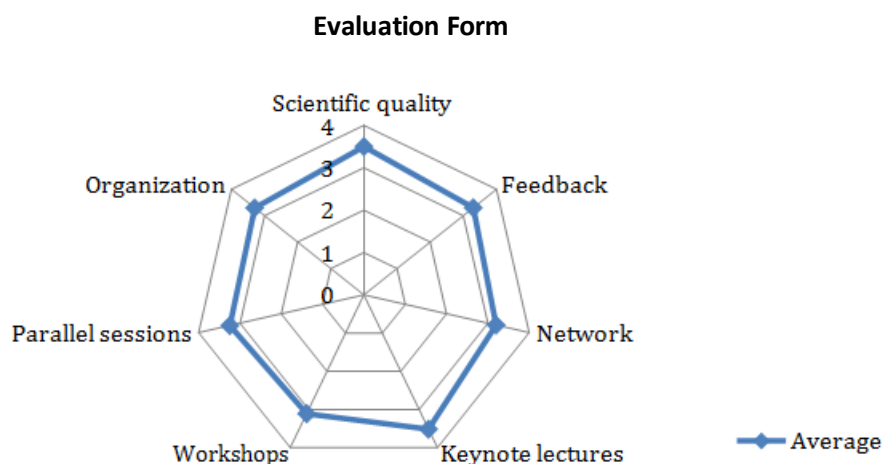
Social activities

In addition to academic activities during the event, there was also room for networking or simply chatting with other participants.

The Conference included one social event each day: a “welcome cocktail” on 3rd May, the “Gala dinner” on 4th May and a concert + paella lunch during the last lunch, on 5th May. These activities were appreciated by attendees as reflected in the formal satisfaction survey and through informal e-mails and face to face conversations.

Participants' Evaluation

A survey was designed and distributed to all participants, in order to collect participant's opinions and comments about the organization and the content of the event. The form has had 10 parts to evaluate different aspects on a scale ranging from 1 to 4 (1 = very bad/ not at all; 4 = very good/ a lot). Overall, results indicated a **high level of satisfaction** of the scientific program, the social program and organisation.



Some comments were also gathered:

“Thanks for your effort in organising that event, I really enjoyed it”.

“Overall a very good event, better than others in the area, above average, good job”.

“It was very well organized. Thanks a lot! A great event in terms of getting feedback, learning useful and interesting things and social activities”.

Scientific quality, feedback and network

The overall scientific quality of the event was rated with a **score of 3.50**. The feedback received an average score of **3.30** suggesting a high level of satisfaction with the feedback and suggestions to improve participants' research papers.

"...I am very happy with the feedback I received about my presentation. Useful. I met young researchers from the field in a friendly environment. I had also the chance to speak with more experienced scholars. Overall, I leave with very good impressions...."

The parallel sessions were evaluated in terms of quality of presentations and feedback. The quality of the presentations was assessed high with a **score of 3.20**.

Some improvements were suggested in qualitative comments:

"Although it did not apply to me, ideally it might be better not to have PhD presentations on the Saturday morning at 9 am after the conference dinner meeting".

"Probably this is personal but I cannot attend events on the weekends. If possible, do not plan events on Saturdays".

Another important aspect in the Conference was to promote scientific and professional networks. For the participants this was achieved with an average **score of 3.22**.



Keynote speech & Workshops

Keynotes speeches were very well received with average ratings always exceeding 3.5. Two of the workshops (on "Responsible Research and Innovation" and "Public dissemination of scientific research") received lower scores (under 3) and were the lowest rating of the event. Although the third workshop

("Disseminating your research: Scientific profiles and tools") received a very high average score (3.83) we feel that the selection of plenary workshop speakers and their structure and placement within the Conference needs to be reassessed.

Even though we did not evaluate The Scientific Editors' Meeting it received some good comments: *"Editors meeting was great input"*.

Organisation and Social program

The event management (website, application and registration procedure) received an **average score of 3.19**. The social agenda proposed was rated positively as well the mean satisfaction rate for all events (conference venues, meals and social dinner), **with an average score of 3.39**. Although there are some aspects which can be improved:

"Would be nice to have some shorter breaks (5-10 minutes) in between workshops and parallel session"

"... Minor point for improvement: small snack during afternoon coffee-break (e.g. cookie) could have been nice. For the rest, it was excellent!"

Valencia, November 30th, 2018



Annex 4: Summary Report of the 8th Eu-SPRI Conference, Paris, June 6-8, 2018



The annual conference of the Eu-SPRI forum in Paris was entitled “governance and relevance: towards a new generation of research and innovation policies. It took place over three days in Marne La Vallée (at ESIEE engineering school) over 3 days (June 6 to 8). The conference focused around organised 4 tracks:

Track one dealt with public research and its organisations, gathering 6 sessions and 19 presentations plus a keynote speech by Vic Borden on the evolution of the Carnegie classification of universities. It was introduced by the first overall conference keynote speech by Catherine Paradeise on “academic institutions as strategic organisations”.

Track 2 focused on societal challenges and their implications for STI policy, dealing with on-going European debates on “missions” and “transformative policies”. It gathered 6 sessions and 19 presentations discussing new frameworks, new processes and new policy instruments. The two joint concluding keynote speeches by Matthias Weber and Mireille Matt derived lessons from the debates and sketched new research directions.

Track 3 dealt with other new developments in STI policies with 7 sessions and 21 presentations discussing policy frames and mixes, revisiting policy instruments and national experiences in non OECD countries.

Track 4 focused on policy evaluation, discussing in particular new approaches for evaluating ‘mission oriented’ policies and for impact assessment (3 sessions and 10 papers). It was followed by track 5 with 3 sessions (9 papers) discussing inclusive policies and responsible research and innovation. These were complemented by one special session on territorial innovation policy (4 papers) and a session on new knowledge on innovation dynamics (4 papers).

The conference being dedicated to open science, all presentations (and keynote speeches) are available on the website of the conference. We also have nominated rapporteurs that have taken note of the main elements being discussed and that will produce jointly a

collective report for supporting discussing about the future agenda of the field. These reports will be available for the discussions planned by the Eu-SPRI forum for the end of 2018.

A conference is also a place to meet and celebrate and we hope participants appreciated the two events that were organised (even though the weather and the RER did not facilitate their access): a cocktail evening to taste unique, Burgundy wines and the dinner at the top of Pompidou museum, with a unique view over Paris and access to the exposition on the Chagall, Lissitsky and Malevitch encounter in Vitebsk.

Overall, **140 participants from 29 countries participated**. The participation was dominated by European countries (85%) with participants from 17 countries (it is interesting to note that the organising country (France) only ranked third (14%), contrary to previous conferences, where it has often represented more than one third of participants). The 4 other continents were equally present (with in particular, participants from the US, Argentina, Australia, Japan, China, Taiwan and South Africa).

Annex 5: Eu-SPRI Summer School on the Science System in the 21st Century, Oslo, 17-21 September, 2018

SHORT FACTS

Location: TIK Centre/ University of Oslo, Norway

Organisers: Magnus Gulbrandsen, TIK/UiO, Norway

Speakers TIK/UiO: Magnus Gulbrandsen, Fulvio Castellacci, Taran Thune, Susanne Bauer, Ana Delgado, Allan Dahl Andersen, Håkon Normann

Guest Speakers: Espen Solberg (NIFU), Sarah Davies (Uni. Copenhagen), Tommaso Ciarli (SPRU), Ellen-Marie Forsberg (OsloMet)

Number of participants: 21 from 14 different institutions and 8 different countries

Number of participants from Eu-SPRI network: 11

Overall satisfaction: Good

Overall impression

The Eu-SPRI summer school 2018 at TIK/University of Oslo gathered a strong international group of younger researchers for lectures, discussions and group work. We followed the template from earlier schools, particularly those at SPRU and Utrecht, emphasising active participation and engagement rather than long reading lists and one-way lectures. Most of the participants appreciated the format and the feedback was generally good. We also had a fairly intensive social programme with two receptions, a course dinner and a harbour walk in nice early autumn weather (for Oslo). A few policymakers from Norway took part in around half of the programme and junior researchers from TIK sat in on several sessions.

We gathered a group of lecturers representing different specialities within STI studies (innovation, STS, science policy), most of them from TIK but also four external speakers, including from the University of Copenhagen and SPRU. The theme of the school centred on the future of the science system and the current debates in science policy. These are potentially large issues when presented in light of different theories, but the balance between a discussion about the big and broad issues and going into some detail worked quite well. The participants in particular appreciated the day on policy (including RRI/research integrity) and the days focused on “perspectives” and “transitions”. For the second day, when the topic was research careers, the participants developed the following position statement:

What are the most important challenges in training and career development for young researchers today?

- Dealing with the uncertainty of short term contracts
- Including younger scientists in the institutions and departments
- Helping people pass
- Gender equality and dealing with the role of women in the science system
- Formulating what is expected
- Flexibility and balance in the PhD programmes (personal adaption)
- What would be important action points to meet these challenges?

- Network building: Appropriate communication with faculty and other parties, peer communication, public communication skills, community
- Better supervision
- Capability building – training course
- Transparency

The list indicates some of our ambitions with the school – to tie the larger science policy debates to personal experiences, motivations and careers. From the lecturer side, this provided us with many interesting discussions. Below we include the announcement texts, final programme, participant evaluation, financial report and reading list.

About the summer school

The European Forum for Studies of Policies for Research and Innovation, Eu-SPRI Forum, holds a series of winter and summer schools targeted at state-of-the-art training for PhD candidates. This series focuses on the study of innovation policy and supporting disciplines. It concentrates on current research and debates on innovation studies and associated fields, with emphasis on policy and pressing societal challenges. TIK Centre for Technology, Innovation and Culture at the University of Oslo will host the fourth course in this series, following earlier courses at SPRU/University of Sussex, Utrecht University and CIRCLE/Lund University. The fourth course will focus on the science system using a mixture of lectures, debates and group work. It will include a combination of perspectives from science and innovation policy studies, STS and transition studies.

Background for the topic

The science system seems to be under more pressure than ever. It is on the one hand expected to help contribute to solving society's grand challenges including facilitating larger-scale transformations and transitions. Science is steered through a renewed interest in missions, new forms of engagement with publics, new ideas about responsibility and directionality and new linkages across societal sectors. On the other hand, however, there seem to be a number of problems associated with modern scientific practice. Permanent jobs seem to be in short supply, universities and other research organisations face ever more detailed evaluation and auditing systems, digitalisation has hit scientific work and impact with full force and some have criticised science for moving in a direction that will reduce its possibilities for meeting today's great expectations.

Course objectives

In the Eu-SPRI summer school 2018, these topics will be discussed in light of contemporary texts and perspectives. Each day provides a lens into different aspects of modern science. The goal of the course is to enable participants to critically examine the framings of modern scientific work and science policy, reflect upon some aspects of the organisation of scientific work and the people involved, identify critical and new issues at the interface between science and society and participate in debates on how science can contribute to transitions and other societal challenges.

Organisation of the course

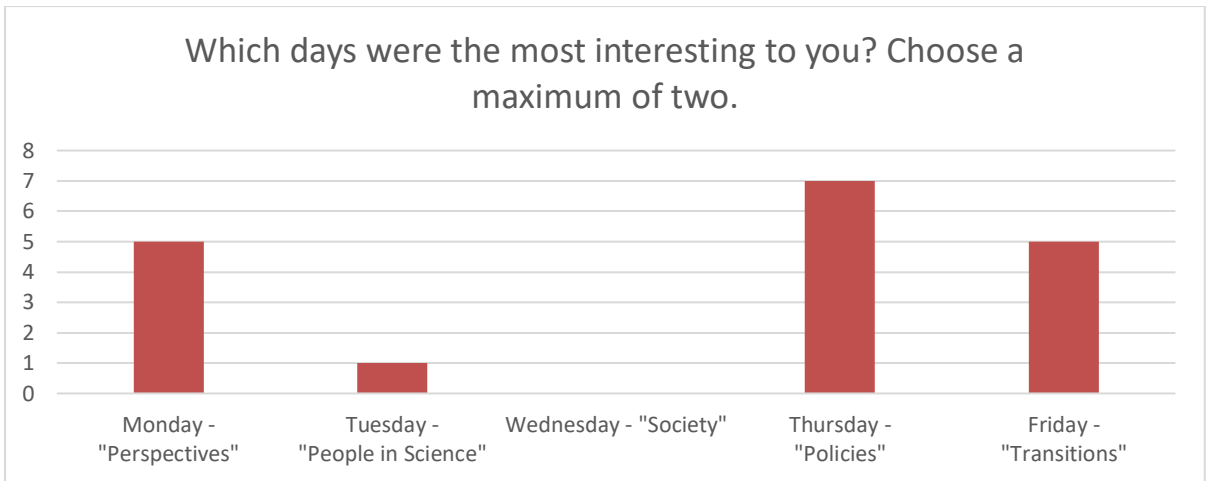
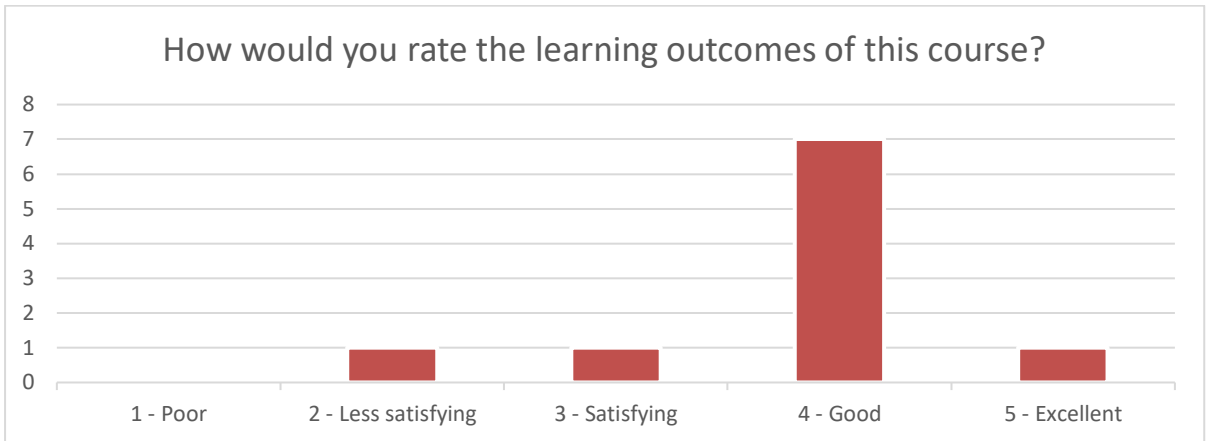
Each day of the summer school was dedicated to a specific topic. The first day started with an introduction and discussion about current debates in the field of research policy. The second day was devoted to people in science, working conditions and the science system. The third day pivoted around the relation between science and society and with a clearer STS perspective. The fourth day focused on science and innovation policies, including a discussion on RRI and ethics/research integrity. The fifth day revolved around transitions and transition policy. The final program is presented below.

Time/ Day	17 Sep Perspectives	18 Sep People in science	19 Sep Society	20 Sep Policies	21 Sep Transitions
9.00-10.30	Introductory session and short personal presentations – Magnus Gulbrandsen (MG), TIK	Working conditions and job satisfaction of public researchers in Europe: the role of permanent contracts – Fulvio Castellacci	Experimental Systems in Transition: Digital Modelling in the Life Sciences – Susanne Bauer, TIK	Origins and intersection of science and innovation policy (MG)	An industrial perspective on sustainability transitions: Allan Dahl Andersen (ADA), Jens Hanson and Håkon Normann, TIK
Coffee break					
11.00-12.30	Changing perspectives on scientific knowledge production (MG)	The role of OECD reviews in shaping the future of science systems – Espen Solberg, NIFU	Group work: Science, Experiments, Policies and Publics: How does the new come into the world? (SB)	Making priorities in research – Tommaso Ciarli, SPRU	Debate: Implications for innovation and transition policy thinking (ADA)
Lunch 12.30-13.30					
13.30-15.00	The return to missions in science policy (MG)	Academic staff, career tracks and competences – Taran Thune (TT), TIK	Public engagement with science and beyond 1 – Ana Delgado, TIK and Sarah Davies, University of Copenhagen	Responsible Research and Innovation (RRI) – status and future prospects – Ellen-Marie Forsberg (EMF), OsloMet	Closing session (MG)
Coffee break					
15.30-17.00	Saving science: debate on the Sarewitz debate (MG)	Debate: what does it take to become a successful academic and does higher education deliver? (TT)	Group work: Experimenting with publics (AD and SD)	Workshop on responsibility and integrity in research (EMF)	Opportunities for one to one meetings with faculty

After 17.00	Welcome reception	Oslo harbour walk	Course dinner	Reception	
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Evaluation

The evaluation questionnaire received 10 responses. Overall, participants were satisfied with the course. Several themes were mentioned as very interesting; in particular day 4 on the theme of policies was highlighted. Some commented that there could have been more time for discussion and that some of the themes did not fit into the overall theme of the course.



“For me the last day session on industrial perspectives and sustainability transitions was the most insightful part [...]. Also the introductory session and the one on RRI were both insightful and helpful.”

“I enjoyed the approach based on discussions rather than a vast bibliography; I believe it helps to keep the originality of thought. The speakers were great; I did especially value the approach on the OECD reporting/policymaking.”

“The scope was overall perhaps a bit too broad, so the course could perhaps have been more consolidated.”

Annex 6: Eu-SPRI Early Career Conference, Public R&D Funding and Evaluation: Methods, Trends and Changes

Organised by ICRES-CNR, Rome 26-28 September 2018



Conference Chair: Antonio Zinilli
Local Organising Committee: Antonio Zinilli, Serena Fabrizio, Marco De Biase, Andrea Orazio Spinello, Lucio Morettini, Emanuela Reale.

Participants

Twenty-two early career researchers presented submitted papers at the conference. Two posters were also presented. One young researcher attended as audience without presentation. Young researchers from ICRES-CNR acted as session chairs. Some junior and senior researchers from the CNR attended paper sessions and keynote speeches. There were 31 registered participants.

USPRI Members	13
No USPRI Members	10
Researchers from the CNR	8

Paper Sessions

This was a three-day event consisting of five sessions. Each session had four paper presentations and each had an assigned discussant. This role was performed by a presenter in the same session who provided comments and suggestions on the work presented. Each speaker had 15-20 minutes for the presentation and the discussants received the papers one week in advance. They were asked to prepare a 5-10 minute presentation providing the paper’s authors with feedback that would help to improve the presented works. Thanks to the availability of time, interesting and fruitful interactions between presenters, discussants and the audience were possible. Each session had a chairperson keeping the timing and facilitating interactions between the presenters and the audience.

Keynote speeches

Four well known senior academics gave the keynote speeches: **Prof. Benedetto Lepori, Dr. Koen Jonkers, Prof. Flaminio Squazzoni and Prof. Peter van den Besselaar.**

The four prominent keynote speakers gave four inspiring speeches about methods, trends and changes produced by the modes of R&D funding allocation, considering also the evaluation methods and practices of proposals submitted and the effects produced by the funding allocation on the beneficiaries. These speeches are provided in the audience with a clear view of the state of the art in the literature, suggestions for future research and possible implications.

Sufficiently long coffee and lunch breaks increased networking opportunities for participants and allowed more in-depth discussions between paper presenters and discussants, keynote speakers and the rest of the audience.

Social dinner

On September 27th, at 7.30PM, the social dinner took place at “Efeso il Barrocciaio”. Besides being another opportunity for networking, this dinner offered conference participants the opportunity to taste the typical Italian food.

Evaluation of the conference

Overall the attendees were highly satisfied with the program and activities which is confirmed by the attendee evaluations. Attendees graded the overall conference with a high evaluation judgment. High scores were particularly given for the organisation of the conference as well as the overall atmosphere, the feedback received and social program. Staff members were also really enthusiastic about the group and enjoyed the interactions with the young researchers.

September 26	Conference programme
14.00-14.30	Registration
14.30-15.00	Opening of the Conference and welcome from organising institution representatives (Antonio Zinilli and Emanuela Reale)
15.00-16.00	<i>Prof. Benedetto Lepori - Università della Svizzera italiana (USI)</i>
16.00-16.30	Coffee break
16.30- 18.15	<ul style="list-style-type: none">❖ <i>Marta Zdravkovic, Benedetto Lepori, Emanuela Reale</i>❖ <i>Public Research Funding Governance in Europe: Theoretical contribution to the governance hybridity</i>❖ <i>Gennady Belyakov</i>❖ <i>Governance Through Funding: History of Societal Criteria in Funding Conditions in the US and the UK</i>❖ <i>Rodrigo A. Cevallos, Carlos Merino Moreno</i>❖ <i>Understanding the role of the National Advisory Councils (NACs) in shaping the National Innovation Systems (NIS): Some preliminary findings of a comparative study of Chile and Spain (2006-2017)</i>❖ <i>Chien-Yu Huang, Ching-Chong Lai, Pietro Peretto</i>❖ <i>Public R&D, Private R&D and Growth: A Schumpeterian Approach</i>
18.15	Closing first day

September 27	
09.00 - 10.30	❖ <i>Carmen Corona Sobrino</i> Assessing the impact of excellence evaluation on the dynamics of knowledge production in Spanish departments
	❖ <i>Omar Kassab</i> Does engaging in public outreach activities impede research performance? Assessing the researcher dilemma in the context of a sustainability science research center
	❖ <i>Serena Fabrizio, Lucio Morettini, Emanuela Reale</i> Participatory practices to produce impact in Social Science research: what lessons for evaluation?
	❖ <i>Magdalena Wicher</i>
	❖ The concept of Responsible Research and Innovation (RRI) as one example of R&I funding schemes – where does it come from, where does it go?
10.30-11.00	Coffee break
11.00-11.30	Poster session
11.30-12.30	<i>Dr. Koen Jonkers - European Commission</i>
12.30-13.30	Lunch
13.30-14.30	<i>Prof. Flaminio Squazzoni - University of Brescia</i>
14.30-16.15	❖ <i>Valentina Lamonica</i> Youth transitions from vocational training to the labour market: evidence from Piedmont, an Italian case study
	❖ <i>Emanuela Varinetti</i> Incentives to scientific mobility of researchers: the presence of foreign Highly Skilled Human Resources (HSHR) in Italian context
	❖ <i>Paula Otero-Hermida, Adrián A. Díaz-Faes, Pablo D'Este</i> Bridging ties in scientific research: the relationship between gender and heterogeneous networks in biomedicine
	❖ <i>Amonpat Poonjan, Anne Nygaard Tanner</i>
	❖ Science and Technology Parks and Regional Contextual Factors: A Systematic Literature Review
16.15-16.45	Coffee break
16.45-18.30	❖ <i>Andrea Orazio Spinello, Antonio Zinilli, Emanuela Reale, Benedetto Lepori</i> Topic of social relevance in research project funding instruments: evidences from European countries
	❖ <i>Giulia Antonini</i> CNR and the promotion of the social sciences. An analysis of financed research projects
	❖ <i>Hannia Gonzalez-Urango</i> The Analytic Network Process as a technique to improve resource allocation: for Sciences, Technology and Innovation (STI) projects
	❖ <i>Francesco Di Tommaso</i>
	❖ How Public R&D Funding can be profitable in Europe and in international financial markets?
18.30	Closing second day

19.30	Conference Dinner
September 28th	
8.45-10.45	<ul style="list-style-type: none"> ❖ <i>Frano Barbic, Antonio Hidalgo, Eva Nielsen</i> Governance structure in contractual multi-partner alliances: Risk reduction through joint use of contract and alliance committee ❖ <i>Jorge Antonio Rodríguez Moreno, Maria Engracia Rochina Barrachina</i> Public support effectiveness on innovation effort in Ecuadorian firms ❖ <i>Camila Zeitoum, Sergio Salles-Filho, Giancarlo N. Stefanuto, Fábio R. Campos</i> The industrial and innovation policy for the Brazilian ICT sector: an analysis of the ICT Law ❖ <i>Tõnis Tänav</i> ❖ The relationship between direct public-sector subsidies to firms and innovativeness of the firms
10.45-11.15	Coffee break
11.15-12.15	<i>Prof. Peter van den Besselaar - Vrije Universiteit Amsterdam</i>
12.15-12.30	Concluding comments - End of conference
12.30-13.30	Lunch

Pictures from the Conference



Annex 7: Exploratory Workshop, Next Generation Studies for Policies on Research and Innovation: Addressing the Puzzles

University of Twente, Enschede, 5-7th December 2018



At the Eu-SPRI Forum General Assembly in Paris, June 2018, Gaston Heimeriks and colleagues presented a proposal for a new initiative exploring routes for the future development of the Eu-SPRI Forum.

In **December 2018** an exploratory workshop was held at the University of Twente aiming to draft a bold **Action Plan on Next Generation Studies of Policies for Research and Innovation**, a document that will sketch new views, analytical perspectives and potential policy designs. The Action Plan is to be presented and discussed at the Eu-SPRI Forum

Annual Conference in Rome, June 2019 and spread via a variety of communication channels.

Thirty one representatives from the Eu-SPRI member organisations responded to the request to send an experienced and less experienced member of staff. There was good representation from all organisations in Eu-SPRI. The workshop was prepared by Katrin Hahn and Stefan Kuhlmann (Univ. Twente) and moderated by Philine Warnke (Fraunhofer ISI).

Overall this exploratory event was felt to have facilitated a creative and more intense exchange, beyond what would have been achieved with the large conference format.

A **paper** related to the above mentioned Action Plan is currently written (*“An agenda for Studies of Policies for Research and Innovation: State of the art and future directions”*, by Gaston Heimeriks, Stefan Kuhlmann, Stefanie Daimer, Katrin Hahn).

Annex 8: Rules for supporting Eu-SPRI events and activities

1. Type of support

The Eu-SPRI Forum offers support, only in the form of grants, for the organisation of events (Early Career Researcher Conferences/ECRC; PhD summer/winter schools; Eu-SPRI bi-annual Conferences; Exploratory Initiatives).

The grant is a lump sum earmarked for the effective completion of this activity.

The grant is fixed on the basis on an initial budget (see below).

Payment is made once the activity has taken place and is documented on the website of the Forum (<http://www.euspri-forum.eu/>; e.g. for conferences the programme, presentations made, results from panels and discussions, a synthesis of the main achievements of the event, for summer/winter schools the presentations of lecturers and summary of plenary events, for exploratory activities documentation of the activity and the actual output paper). A final financial statement of the activity supported will have to be produced within 3 months of the payment.

2. Establishing a budget

We underline below 3 important principles that member organisations asking for support need to take into consideration.

a) The grant aims to cover basic costs incurred by the host. As budgets are limited, we encourage organisers to organise the events wherever opportunities exist to obtain cheaper accommodation. We wish to keep this approach in order to maximise the number of events supported.

In the case of ECRC and PhD Schools Eu-SPRI will cover accommodation and food including conference events. Participants should be accommodated at a cost of around €50 euros per night per person. This is important since we intend to provide support for as many as possible participants as possible.

b) This principle applies only for early career researchers from member institutions. While we wish to keep these events open to all, there is a need to differentiate between Eu-SPRI members and non-members. The principle adopted is that non-members will not receive any financial support from the Eu-SPRI Forum. Non-member will have to cover all costs generated by their participation (including all meals); as an example this amounts to €300 per participant for the 2011 Doctoral conference in Manchester. The proposal may include a small number of bursaries for targeted audiences (e.g. early career researchers from non-OECD countries or from European new member states).

c) The Forum is a joint investment by our institutions to provide a European-level framework for our field. They in turn expect that we, as academics, invest our time and effort in making it productive. It would be difficult for them to accept that the colleagues we invite do not share the same objectives. These points have two very practical financial consequences: - in organising operations, account should be taken only of managerial costs incurred (not academic working time dedicated to the scientific aspects of the organisation of the event); - Eu-SPRI Forum cannot pay honoraria for invited speakers and these should not be included in the budgets. Only travel and subsistence expenses should be considered as eligible costs, for selected Early Career researchers and participants of Exploratory Initiatives of Eu-SPRI members and for invited speakers.

As an example that applicant should feel free to follow, we attach the budget that has been submitted for the 2011 Early Career researcher Conference in Manchester.

3. Types of Resources

In addition to the Eu-SPRI grants, we expect that events will be able to use three types of resources:

- * Fees from participants (these for instance amounted for the 2010 Eu-SPRI-IGS conference to some 14.000 Euros).
- * In kind contributions made by the organisers (rooms, student time...)
- * Other external resources.

The consideration of all expected resources is central for deciding the amount of the grant to be offered. The ExCo trusts colleagues for the fact that these estimates are well prepared so that the Forum as a whole does the best use of its limited resources.